

FINANCE

26

Monthly Finance Report

Northwind Analytics · September 2026

Finance team · September 2026 · For approval



Agenda

01

Summary

02

Income & costs

03

Budget

04

Recommendations

SUMMARY

01

Financial summary

₹12.4 Cr

total budget

₹1.8 Cr

planned surplus

8%

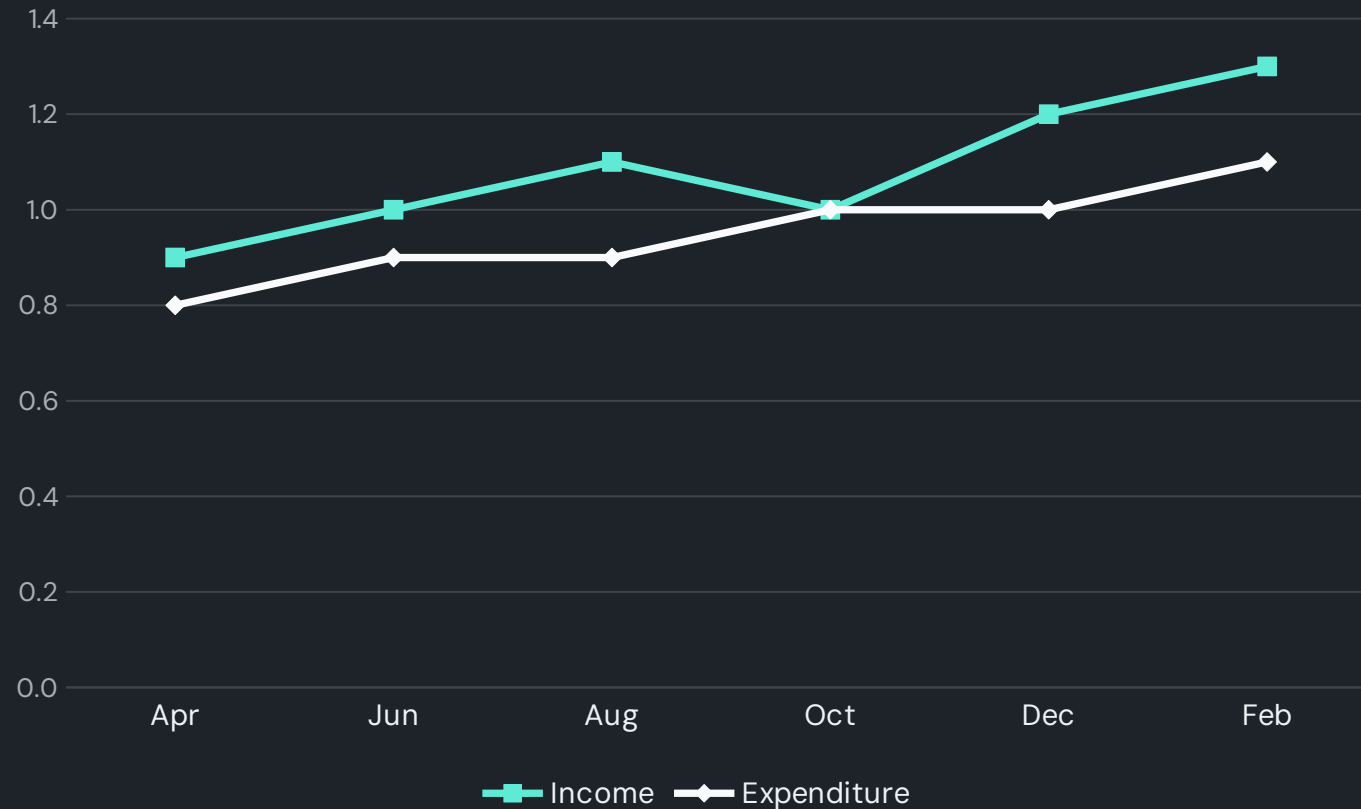
cost reduction target

Sample figures for illustration.

INCOME & COSTS

02

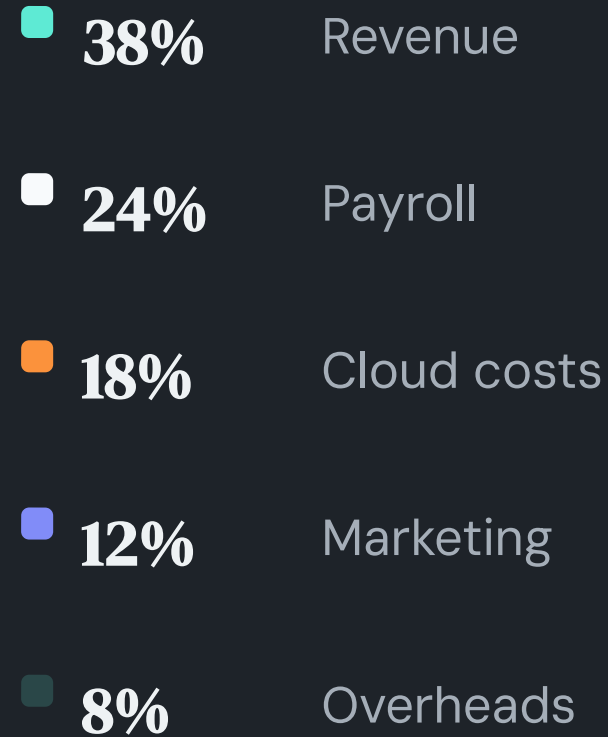
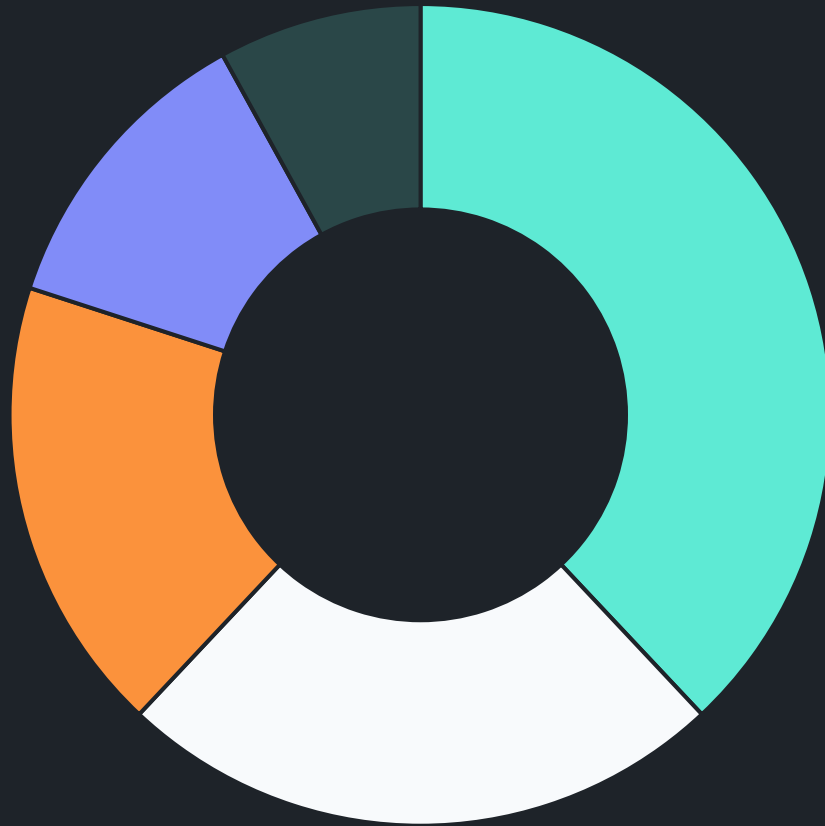
Income and expenditure



Income stayed ahead of spending in every period, with the gap widening in Q4.

Sample data for illustration — replace with your own figures.

Where the money goes



Sample data for illustration.

BUDGET

03

Budget by department

Department	Budget	Actual	Variance
Operations	₹4.2 Cr	₹4.0 Cr	+5%
Salaries	₹3.6 Cr	₹3.7 Cr	-3%
Marketing	₹1.4 Cr	₹1.2 Cr	+14%
Technology	₹1.1 Cr	₹1.1 Cr	0%
Admin	₹0.6 Cr	₹0.7 Cr	-17%

Sample data.

Cash position

₹2.6 Cr

cash in hand

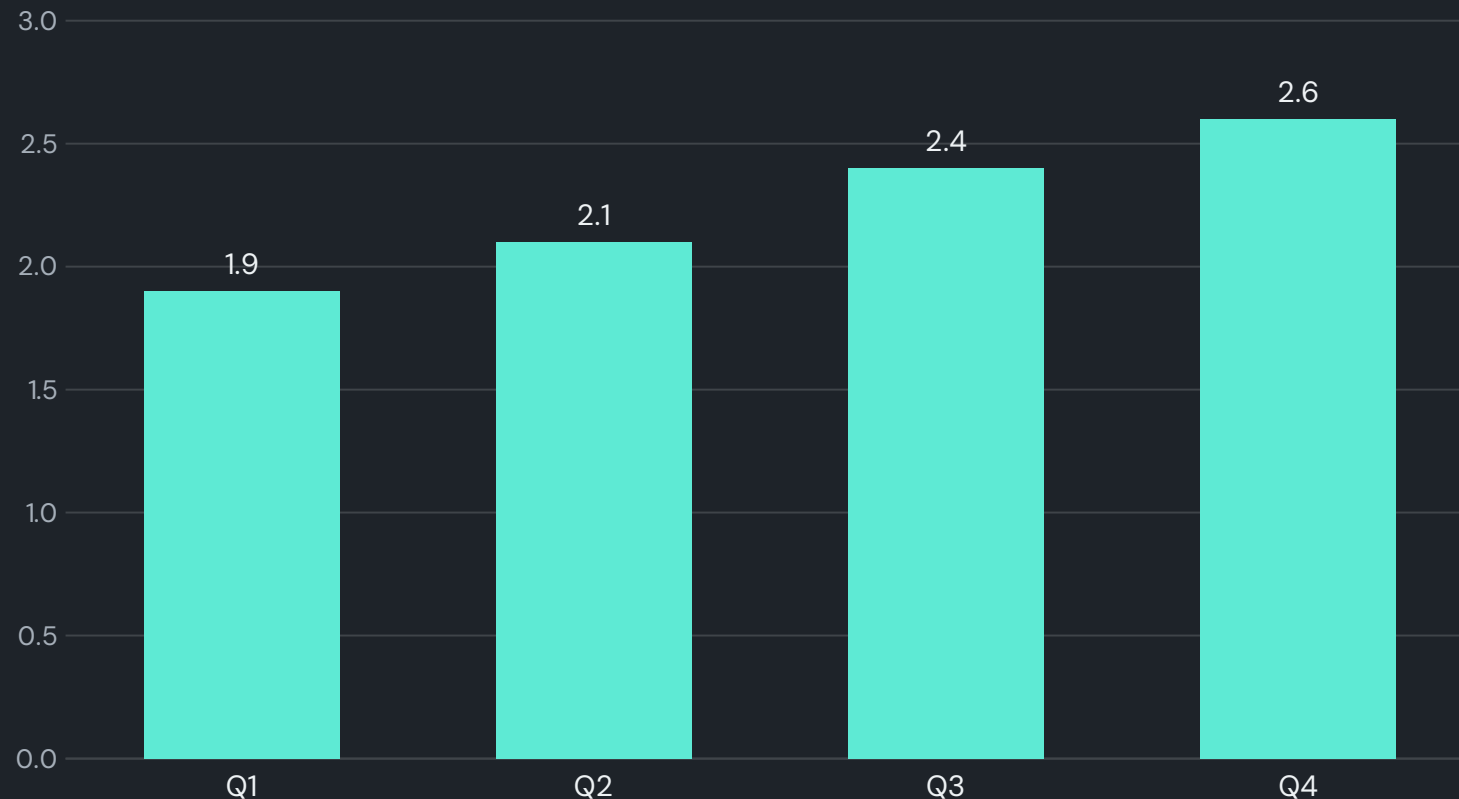
4.2 months

runway

38 days

receivable days

Sample data for illustration.



RECOMMENDATIONS

04

Recommendations

01

Control costs

Renegotiate the top five vendor contracts.

02

Grow income

Introduce an annual payment plan.

03

Build reserves

Hold three months of costs in reserve.

Approvals requested

- Approve the annual budget as presented
- Approve a 5% contingency reserve
- Authorise quarterly budget reviews
- Adopt the new expense policy



Image

Questions?

Thank you.

Finance team