

# SOPHIA ALVAREZ

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Public policy student focused on housing, cities and evidence-based government.

## EDUCATION

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May 2027 **Linden Hill University**, Linden, NJ  
*A.B. in Public and International Affairs, Certificate in Urban Studies*  
GPA: 3.89/4.00  
Thesis: Zoning reform and rent burdens in mid-size U.S. cities

## EXPERIENCE

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Jun 2026 – Aug 2026 **City Office of Policy**, Trenton, NJ  
*Policy Fellow*

- Analyzed 15 years of permit data to model housing supply under three zoning scenarios.
- Briefed the deputy mayor and drafted a 20-page memo used in council hearings.

Jun 2025 – Aug 2025 **Civic Futures Institute**, Washington, DC  
*Research Intern*

- Coded 1,200 local ordinances for a national land-use database.

Sep 2024 – Present **Linden Hill Policy Lab**, Linden, NJ  
*Research Assistant*

- Designed survey instruments for a randomized evaluation of a tenant-counseling program.

## LEADERSHIP & ACTIVITIES

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Sep 2025 – Present **Model United Nations**, Linden, NJ  
*Secretary-General*

- Lead a conference for 900 high-school delegates from 70 schools.

## SKILLS & INTERESTS

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**Technical:** R, Stata, ArcGIS, Qualtrics, Excel  
**Languages:** English, Spanish (native), Portuguese (intermediate)  
**Interests:** Urban sketching, salsa, local history podcasts